

2014 Annual Results Presentation



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Financial Summary

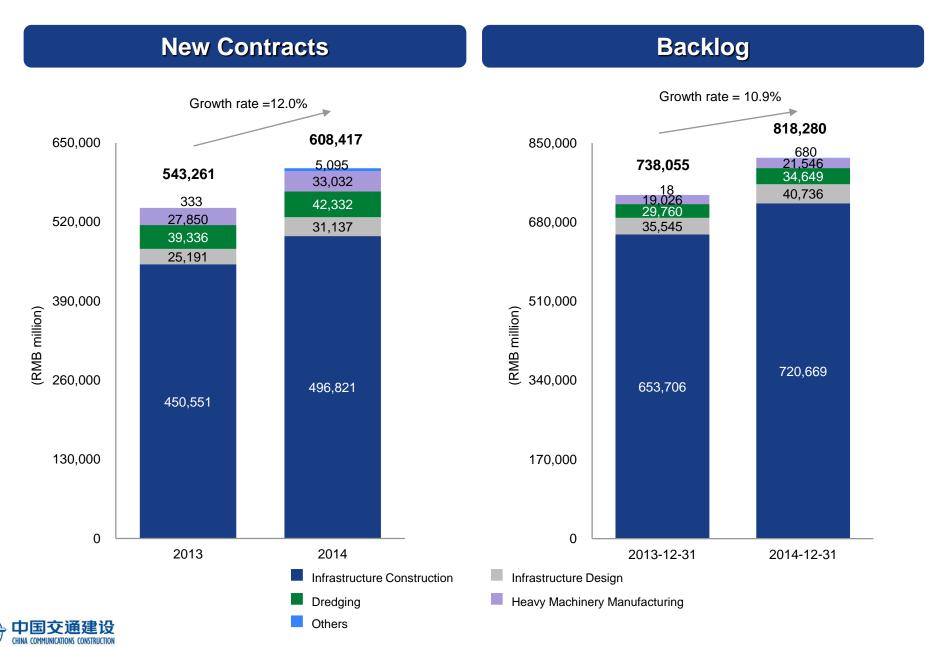
Year Ended

RMB million (except per share data)	2014-12-31	2013-12-31	Change	
Revenue	366,042	331,798	10.3%	
Gross Profit	39,272	33,938	15.7%	
EBITDA ¹	31,782	27,617	15.1%	
Operating Profit	23,785	19,575	1 21.5%	
Profit before income tax	17,604	15,852	11.1%	
Profit attributable to owners of the Company	13,985	12,568	11.3%	
EPS ²	0.86	0.78	11.3%	

- 1 EBITDA is calculated by adding back depreciation and amortisation to the operating profit
- 2 Diluted EPS is the same as basic EPS as there were no potential dilutive ordinary shares outstanding during the year ended 31 Dec 2013 and 2014

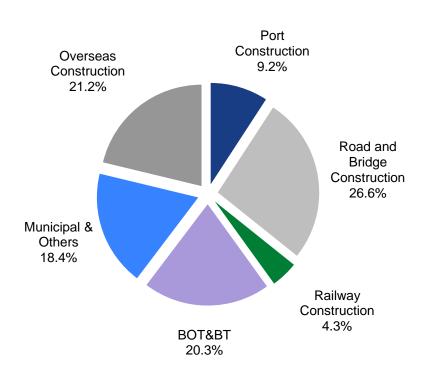


New Contracts and Backlog by Business Segments



New Contracts of Infrastructure Construction Business

New Contracts of Infrastructure Construction Business (2014)

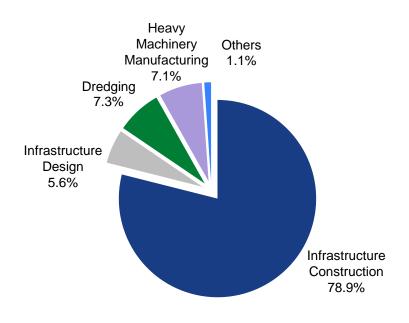


	2014		2013		Change	
	RMB million	% of total	RMB million	% of total	RMB million	Growth
Domestic Construction	391,325	78.8%	346,311	76.9%	45,014	13.0%
Port Construction	45,639	9.2%	42,456	9.4%	3,183	7.5%
Road & Bridge Construction	131,919	26.6%	153,545	34.1%	(21,626)	(14.1%)
Railway Construction	21,430	4.3%	15,570	3.5%	5,860	37.6%
BOT&BT	100,688	20.3%	58,535	13.0%	42,153	72.0%
Municipal & Others	91,649	18.4%	76,205	16.9%	15,444	20.3%
Overseas Construction	105,496	21.2%	104,240	23.1%	1,256	1.2%
Total	496,821	100.0%	450,551	100.0%	46,270	10.3%



Contribution by Business Segments - Revenue





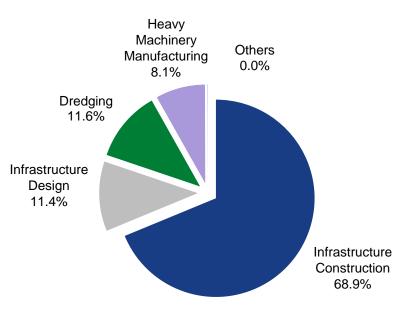
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	2014		2013		Change	
Business	RMB million	% of total	RMB million	% of total	RMB million	Growth
Infrastructure Construction	299,192	78.9%	264,146	76.8%	35,046	13.3%
Infrastructure Design	21,086	5.6%	19,394	5.6%	1,692	8.7%
Dredging	27,838	7.3%	32,789	9.5%	(4,951)	(15.1%)
Heavy Machinery	26,733	7.1%	24,171	7.0%	2,562	10.6%
Others	4,192	1.1%	3,706	1.1%	486	13.1%
Total (before elimination)	379,041	100.0%	344,206	100.0%	34,835	10.1%



¹ All figures are before elimination of inter-segment transactions and unallocated costs

Contribution by Business Segments – Segment Result

Segment Result (2014) 1



	20	2014		2013		nge
Business	RMB million	% of total	RMB million	% of total	RMB million	Growth
Infrastructure Construction	15,637	68.9%	13,464	67.7%	2,173	16.1%
Infrastructure Design	2,591	11.4%	2,573	12.9%	18	0.7%
Dredging	2,644	11.6%	3,620	18.2%	(976)	(27.0)%
Heavy Machinery	1,843	8.1%	73	0.4%	1,770	2424.7%
Others	9	0.0%	169	0.8%	(160)	(94.7)%
Total (before elimination)	22,724	100.0%	19,899	100.0%	2,825	14.2%

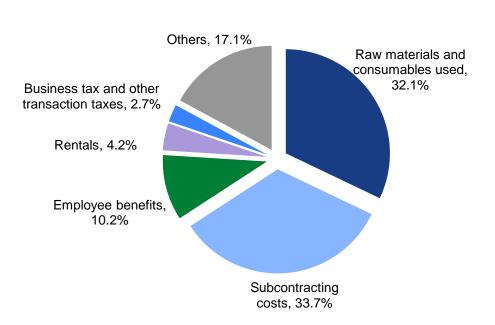


¹ All figures are before elimination of inter-segment transactions and unallocated costs

Operating Cost Structure

Cost Breakdown (2014)

As % of operating costs¹

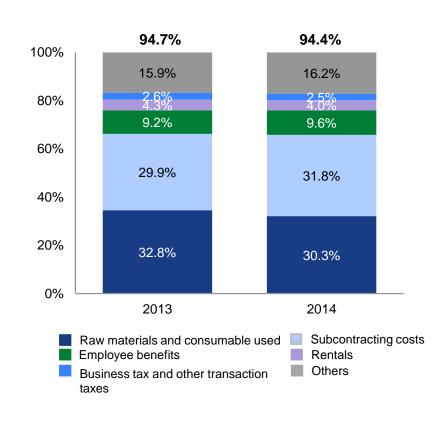


Note:

Operating costs = cost of sales + selling and marketing expenses + administrative expenses

Cost Structure (2014)

As % of sales





Infrastructure Construction – Business Performance

Completed projects with RMB 299,192 million of contract value



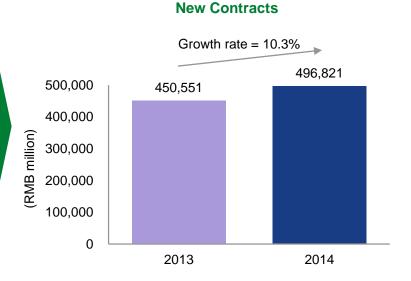


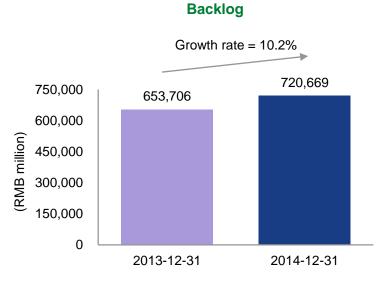
LNG Terminal in Dongjiakou Port Area of Qingdao Port



Serbia Zemun-Borca Bridge

New Contracts and Backlog





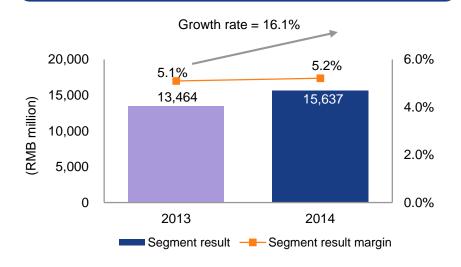


Infrastructure Construction – Financial Performance

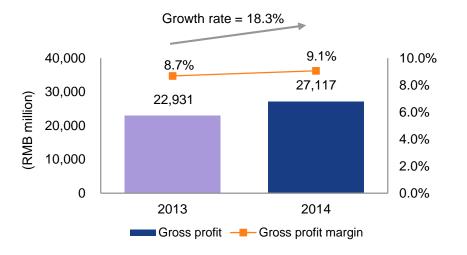


Growth rate = 13.3 % 299,192 200,000 100,000 2013 2014

Segment Result^{1,2}



Gross Profit¹



REMARKS

- The increase in revenue was primarily attributable to the increase of revenue from road and bridge construction projects, BOT&BT projects, overseas projects as well as municipal and other projects.
- Gross profit margin increased to 9.1% in 2014 from 8.7% in 2013, mainly attributable to the increased proportion of revenue generated from BOT&BT that has relatively higher gross profit margin.

- 1 All figures are before elimination of inter-segment transactions and unallocated costs
- Segment result = revenue cost of sales selling and marketing expenses administrative expenses + other income/ (expenses), net



Infrastructure Design – Business Performance

Completed projects with RMB 21,086 million of contract value



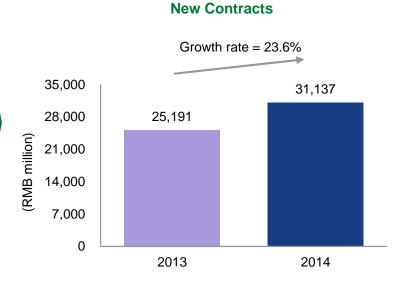


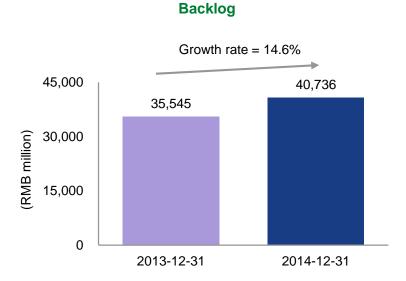
The 100,000ton level general purpose terminal in Binhai port of Jiangsu



Quanzhou Bay Cross-sea Bridge

New Contracts and Backlog

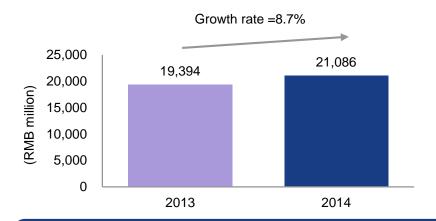




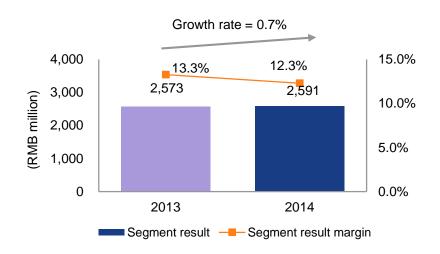


Infrastructure Design – Financial Performance

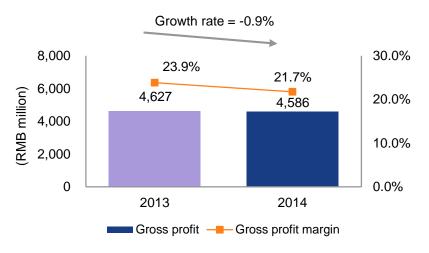




Segment Result^{1,2}



Gross Profit¹



REMARKS

- This growth in revenue was primarily attributable to the increase in the aggregate value of comprehensive contracts, which was in turn driven by higher demand for the Group's specialised design skills and experience in complex projects.
- Gross profit margin decreased to 21.7% in 2014 from 23.9% in 2013, mainly attributable to the increased proportion of revenue generated from comprehensive contracts, which have lower gross profit margin.

- 1 All figures are before elimination of inter-segment transactions and unallocated costs
- 2 Segment result = revenue cost of sales selling and marketing expenses administrative expenses + other income/ (expenses), net



Dredging - Business Performance

Completed projects with RMB 27,838 million of contract value



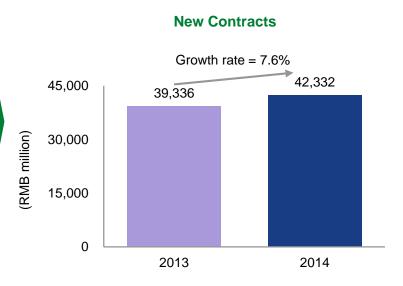


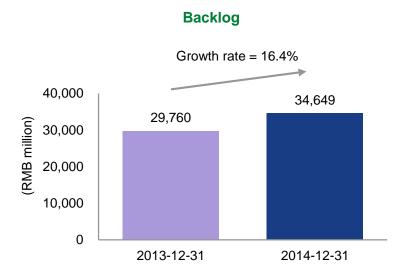
Compound Sea-route in Tianjin Port



Nanhui eastern mudflat reclamation project

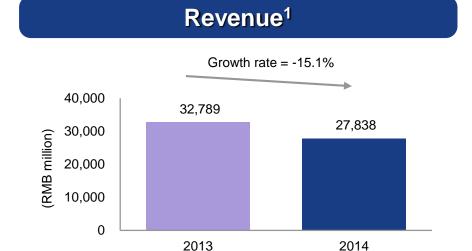




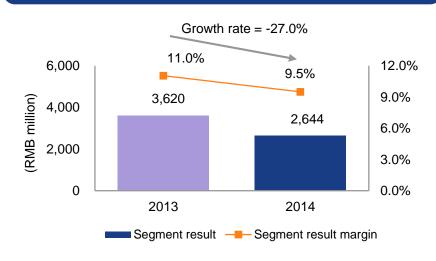




Dredging – Financial Performance







Gross Profit¹



REMARKS

- The decline in revenue was primarily attributable to the slow-down of coastal line reclamation activities under the tightened macro economy in 2014
- ◆ The value of new contracts entered into in 2014 increased by RMB2,996 million compared to 2013. The increased value of new contracts in 2014 signals a recovery of dredging business in 2015.

- 1 All figures are before elimination of inter-segment transactions and unallocated costs
- 2 Segment result = revenue cost of sales selling and marketing expenses administrative expenses + other income/ (expenses), net



Heavy Machinery Manufacturing - Business Performance

Completed projects with RMB 26,733 million of contract value





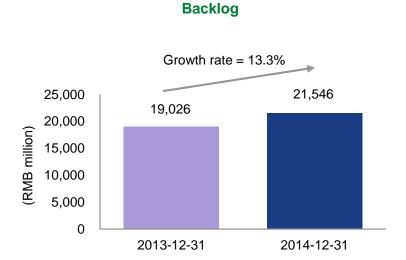
The first domestic automated port equipment



"Zhen Hai II", the second self-elevating drilling platform manufactured by ZPMC

New Contracts and Backlog



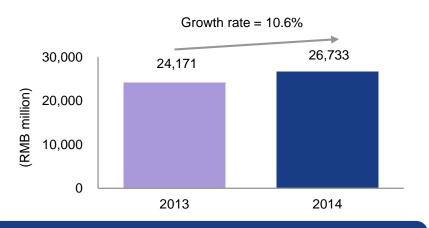


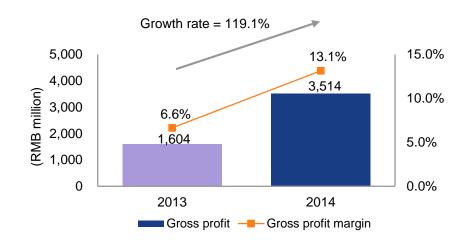


Heavy Machinery Manufacturing – Financial Performance

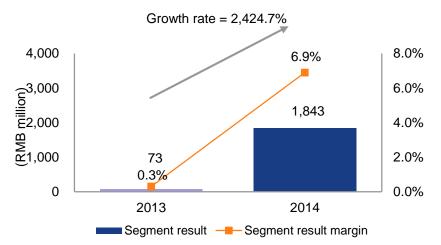


Gross Profit¹





Segment Result^{1,2}



REMARKS

- The increase in revenue was primarily due to the development of new business and new products in 2014.
- ◆ Gross profit margin increased to 13.1% in 2014, doubling that of 6.6% in 2013. The increment was mainly attributable to improved profitability of ZPMC and F&G.

- 1 All figures are before elimination of inter-segment transactions and unallocated costs
- 2 Segment result = revenue cost of sales selling and marketing expenses administrative expenses + other income/ (expenses), net



Capital Expenditure

Infrastructure Construction Business

 Mainly used in capital injection in BOT projects, purchases of PPE

Infrastructure
Design
Business

 Mainly used in the purchase of equipment

Dredging Business

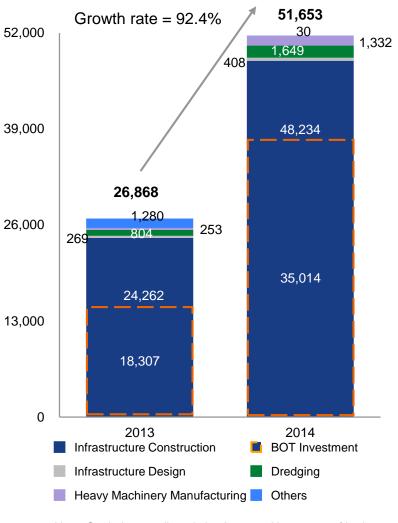
 Mainly used in the purchase of new dredgers and upgrade of existing dredgers

Heavy
Machinery
Manufacturing
Business

 Mainly used in the purchase of PPE and the completion of existing plants

Capital expenditure

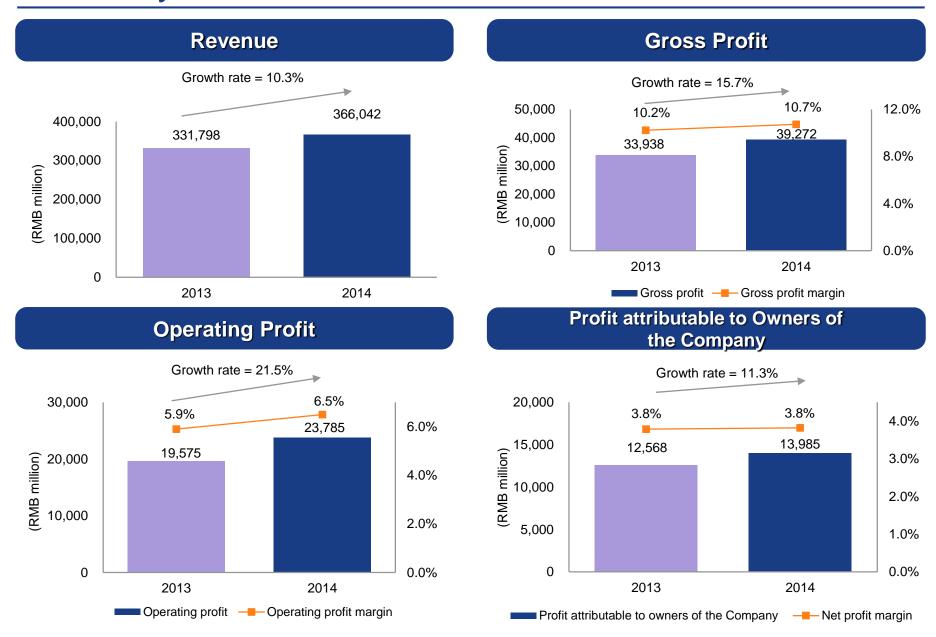
(RMB Million)



Note: Capital expenditure is implemented by means of both cash purchase and financial lease



Summary Income Statement Data





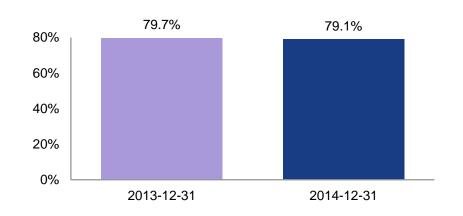
Summary Balance Sheet Data

RMB Million	As at 2013-12-31	As at 2014-12-31	Change %
Non-current assets	198,592	275,251	38.6%
Property, plant and equipment	55,619	63,377	13.9%
Intangible assets	54,592	90,378	65.6%
Available-for-sale financial assets	13,913	22,205	59.6%
Trade and other receivables	55,032	75,902	37.9%
Current assets	318,853	354,929	11.3%
Inventories	32,850	46,149	40.5%
Trade and other receivables	129,870	150,734	16.1%
Amounts due from customers for contract work	66,131	73,223	10.7%
Available-for-sale financial assets	4,203	6,586	56.7%
Cash and cash equivalents	81,238	71,823	(11.6)%
Total Asset	517,445	630,180	21.8%
Non-current liabilities	107,869	159,272	47.7%
Borrowings	99,157	137,801	39.0%
Current liabilities	304,735	339,296	11.3%
Trade and other payables	198,064	224,617	13.4%
Borrowings	87,818	91,034	3.7%
Total liabilities	412,604	498,568	20.8%
Total equity	104,841	131,612	25.5%
	As at 2013-12-31	As at 2014-12-31	Change
Total Liabilities / Total Assets	79.7%	79.1%	(0.6)%
Net debt / Total Capital ¹	50.2%	54.4%	4.2%

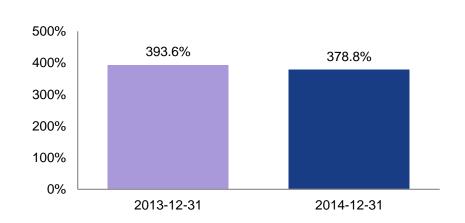


Summary Balance Sheet Data

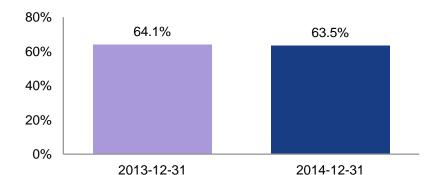
Total Liabilities/Total Assets



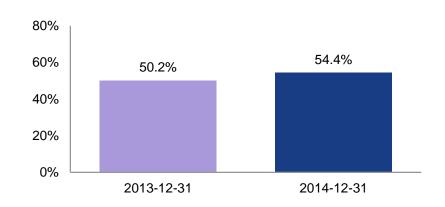
Total Liabilities/Net Assets



Total Debt/ Total Capitalization¹



Net debt / Total Capital²

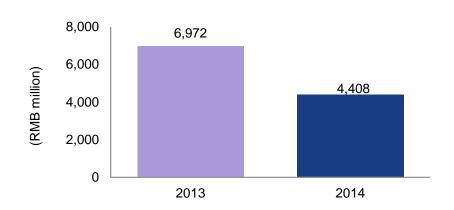


- 1 Total capitalization is total equity plus total debt
- Net debt is total borrowings less cash and cash equivalents. Total capital is total equity plus net debt.

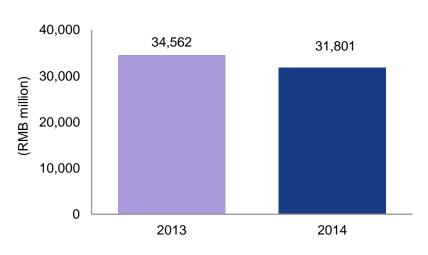


Summary Cash Flow Statement Data

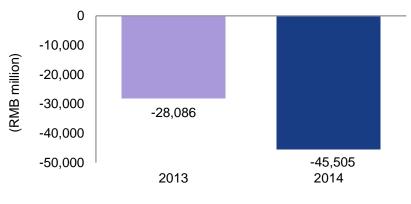
Cash Flow from Operating Activities



Cash Flow from Financing Activities



Cash Flow from Investing Activities



REMARKS

- The decrease in net cash generated from operating activities was primarily attributable to changes in working capital
- The increase in net cash used in investing activities was primarily attributable to the increase in the purchase of intangible assets and PPE and in the acquisition of subsidiaries
- Net cash generated from financing activities decreased to RMB31,801 million, primarily because the increase in repayment of borrowings and increase interest paid



Thank You

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