

2013 Annual Results Presentation



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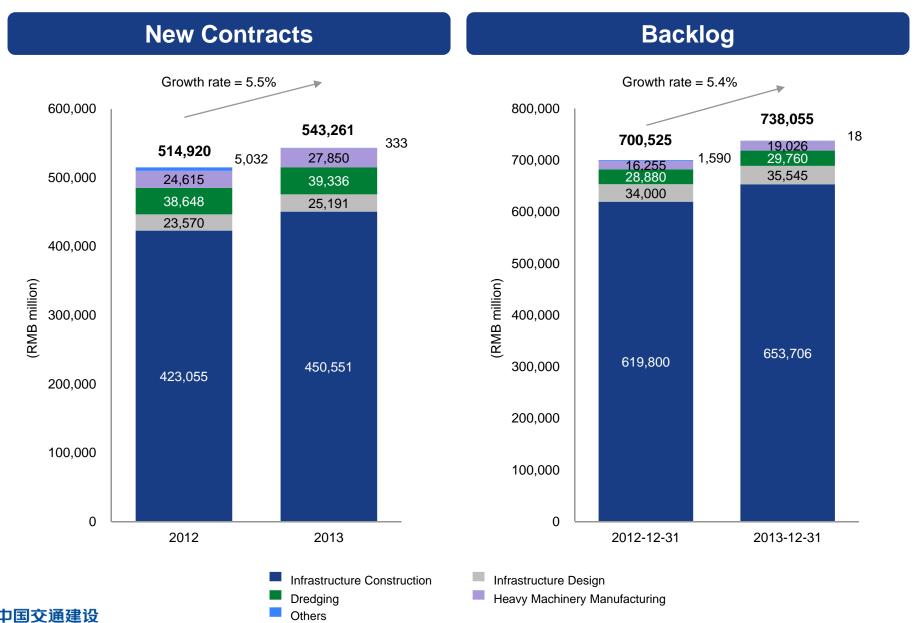
Financial Summary

| Year Ended | | | | | | |
|--|-------------------------|--------------------------|--------|--|--|--|
| RMB million (except per share data) | 2013-12-31 (Audited) | 2012-12-31 (Restated) | Change | | | |
| Revenue | 331,798 | 295,321 | 12.4% | | | |
| Gross Profit | 33,938 | 32,598 | 4.1% | | | |
| EBITDA ¹ | 27,617 | 26,212 | 5.4% | | | |
| Operating Profit | 19,575 | 19,225 | 1.8% | | | |
| Profit before income tax | 15,852 | 15,551 | 1.9% | | | |
| Profit attributable to owners of the Company | 12,568 | 12,277 | 2.4% | | | |
| EPS ² | 0.78 | 0.77 | 2.4% | | | |

- 1 EBITDA is calculated by adding back depreciation and amortisation to the operating profit
- 2 Diluted EPS is the same as basic EPS as there were no potential dilutive ordinary shares outstanding during the year ended 31 Dec 2012 and 2013



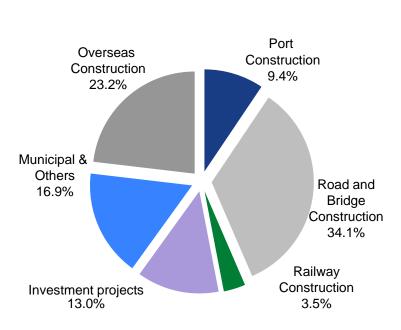
New Contracts and Backlog by Business Segments





New Contracts of Infrastructure Construction Business

New Contracts of Infrastructure Construction Business (2013)

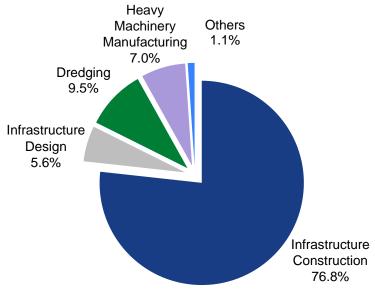


| | 2013 | | 201 | 2012 | | Change | |
|-----------------------------|------------------|------------|----------------|------------|----------------|---------|--|
| | RMB million | % of total | RMB million | % of total | RMB million | Growth | |
| Domestic Construction | 346,311 | 76.9% | 347,638 | 82.2% | (1,327) | (0.4%) | |
| Port construction | 42,456 | 9.4% | 62,051 | 14.7% | (19,595) | (31.6%) | |
| Road&Bridge Construction | 153,545 | 34.1% | 98,932 | 23.4% | 54,613 | 55.2% | |
| Railway Construction | 15,570 | 3.5% | 9,753 | 2.3% | 5,817 | 59.6% | |
| Investment projects | 58,535 | 13.0% | 125,021 | 29.6% | (66,486) | (53.2%) | |
| Others | 76,205 | 16.9% | 51,881 | 12.2% | 24,324 | 46.9% | |
| Overseas Construction | 104,240 | 23.1% | 75,417 | 17.8% | 28,823 | 38.2% | |
| Total | 450,551 | 100.0% | 423,055 | 100.0% | 27,496 | 6.5% | |
| | - | | | | | | |



Contribution by Business Segments - Revenue





| 2013 | | 2012 | | Change | |
|----------------|---|--|--|--|---|
| RMB million | % of total | RMB million | % of total | RMB million | Growth |
| 264,146 | 76.8% | 229,401 | 75.6% | 34,745 | 15.1% |
| 19,394 | 5.6% | 16,468 | 5.4% | 2,926 | 17.8% |
| 32,789 | 9.5% | 32,027 | 10.5% | 762 | 2.4% |
| 24,171 | 7.0% | 19,317 | 6.4% | 4,854 | 25.1% |
| 3,706 | 1.1% | 6,462 | 2.1% | (2,756) | -42.6% |
| 344,206 | 100.0% | 303,675 | 100.0% | 40,531 | 13.3% |
| | RMB million 264,146 19,394 32,789 24,171 3,706 | RMB % of million total 264,146 76.8% 19,394 5.6% 32,789 9.5% 24,171 7.0% 3,706 1.1% | RMB million % of total RMB million 264,146 76.8% 229,401 19,394 5.6% 16,468 32,789 9.5% 32,027 24,171 7.0% 19,317 3,706 1.1% 6,462 | RMB million % of total RMB million % of total 264,146 76.8% 229,401 75.6% 19,394 5.6% 16,468 5.4% 32,789 9.5% 32,027 10.5% 24,171 7.0% 19,317 6.4% 3,706 1.1% 6,462 2.1% | RMB million % of million RMB million % of total RMB million 264,146 76.8% 229,401 75.6% 34,745 19,394 5.6% 16,468 5.4% 2,926 32,789 9.5% 32,027 10.5% 762 24,171 7.0% 19,317 6.4% 4,854 3,706 1.1% 6,462 2.1% (2,756) |

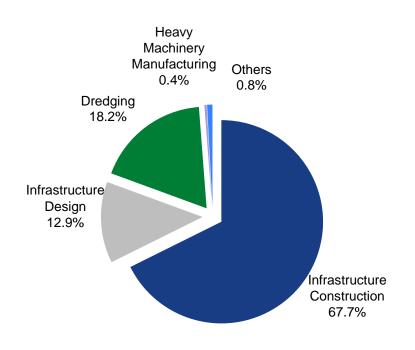
Notes:

1 All figures are before elimination of inter-segment transactions and unallocated costs



Contribution by Business Segments - Segment Result

Segment Result (2013)¹



| | 2013 | | 2012 | | Change | |
|--------------------------------|----------------|------------|----------------|------------|----------------|--------|
| Business | RMB million | % of total | RMB million | % of total | RMB million | Growth |
| Infrastructure Construction | 13,464 | 67.7% | 13,465 | 69.6% | (1) | 0.0% |
| Infrastructure Design | 2,573 | 12.9% | 2,364 | 12.2% | 209 | 8.8% |
| Dredging | 3,620 | 18.2% | 3,511 | 18.2% | 109 | 3.1% |
| Heavy Machinery | 73 | 0.4% | (125) | (0.6%) | 198 | |
| Others | 169 | 0.8% | 120 | 0.6% | 49 | 40.8% |
| Total (before elimination) | 19,899 | 100.0% | 19,335 | 100.0% | 564 | 2.9% |

Notes:

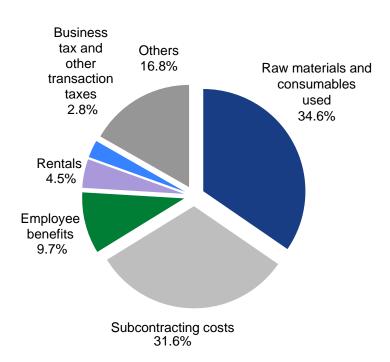
1 All figures are before elimination of inter-segment transactions and unallocated costs



Operating Cost Structure

Cost Breakdown (2013)

As % of operating costs¹

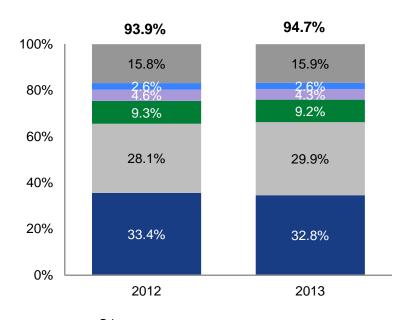


Note:

Operating costs = cost of sales + selling and marketing expenses + administrative expenses

Cost Structure (2013)

As % of sales



- Others
- Business tax and other transaction taxes
- Rentals
- Employee benefits
- Subcontracting costs
- Raw materials and consumables used



Infrastructure Construction - Business Performance

Completed projects with RMB 264,146 million of contract value



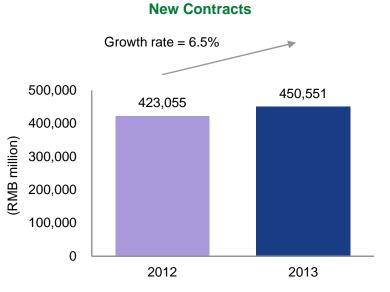


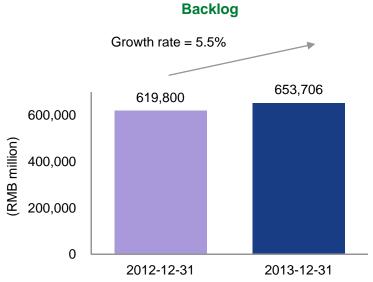
Fujian LNG Terminal



Xiamen-Zhangzhou Cross-sea Bridge

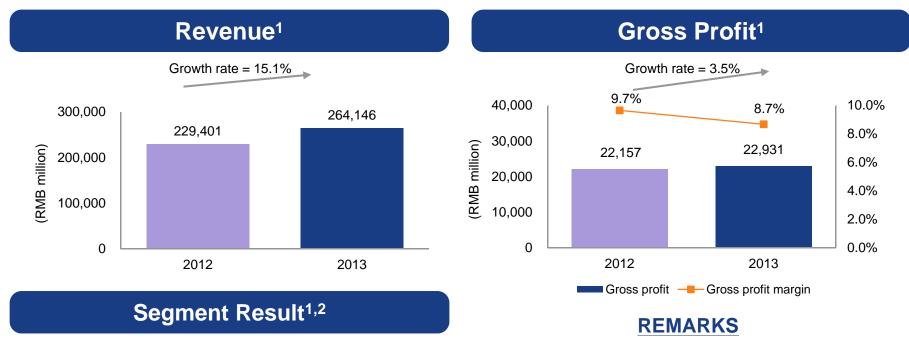
New Contracts and Backlog

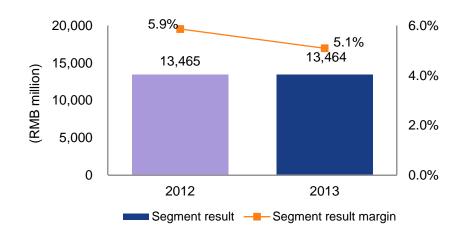






Infrastructure Construction - Financial Performance





The growth in revenue was primarily attributable

- to the increase of revenue from road and bridge construction projects, as well as investment projects
- Gross profit margin decreased to 8.7% from 9.7%, mainly attributable to the railway construction business, in which the gross profit margin further decreased during 2013

- 1 All figures are before elimination of inter-segment transactions and unallocated costs
- Segment result = revenue cost of sales selling and marketing expenses administrative expenses + other income/ (expenses), net



Infrastructure Design - Business Performance

Completed projects with RMB 19,394 million of contract value



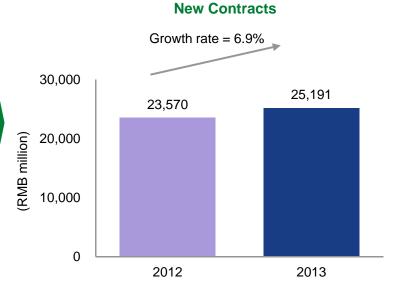


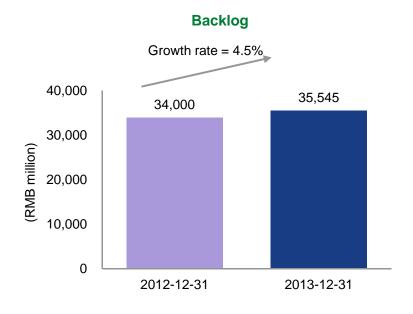
Guangming Highway in Guangdong



Dongjiakou Ore Terminal of Huanghua Port in Qingdao

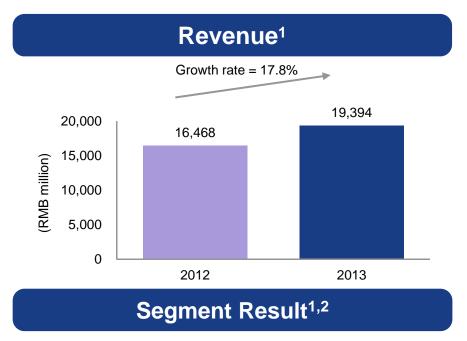
New Contracts and Backlog

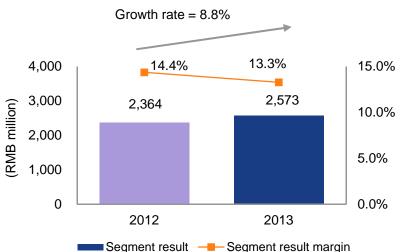






Infrastructure Design - Financial Performance





Gross Profit¹ Growth rate = 9.2%8.000 30.0% 25.7% 23.9% 6,000 RMB million) 4,627 4,239 20.0% 4,000 10.0% 2,000 0 0.0% 2012 2013 Gross profit — Gross profit margin **REMARKS**

- The growth in revenue was primarily attributable to the increase in the aggregate value of comprehensive contracts, which was in turn driven by higher demand for the Group's specialized design skills and experience in complex projects
- Gross profit margin decreased to 23.9% from 25.7%, primarily due to the increased proportion of revenue generated from comprehensive contracts, which have lower gross profit margin

- 1 All figures are before elimination of inter-segment transactions and unallocated costs
- Segment result = revenue cost of sales selling and marketing expenses administrative expenses + other income/ (expenses), net



Dredging - Business Performance

Completed projects with RMB 32,789 million of contract value



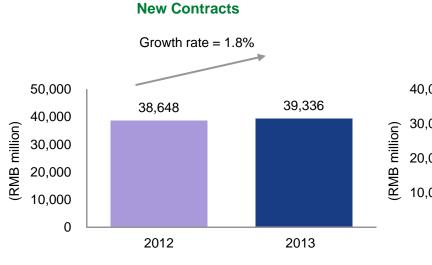


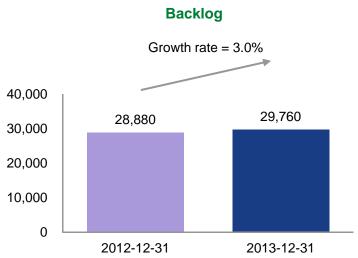
Shantou New City Reclamation



On working dredging vessels

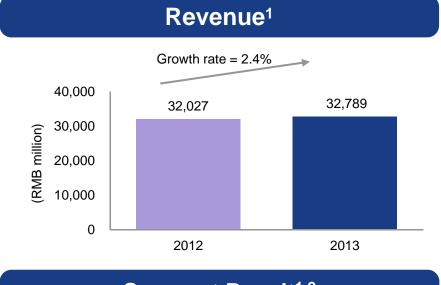
New Contracts and Backlog







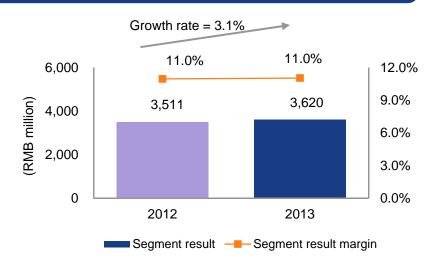
Dredging - Financial Performance



Gross Profit¹



Segment Result^{1,2}



REMARKS

- ◆ The revenue in 2013 slightly increased by 2.4%, as compared with 2012
- Gross profit margin for the dredging business decreased to 13.8% from 14.2%, mainly attributable to the loss acknowledged by several projects

- All figures are before elimination of inter-segment transactions and unallocated costs
- Segment result = revenue cost of sales selling and marketing expenses administrative expenses + other income/ (expenses), net



Heavy Machinery Manufacturing - Business Performance

Completed projects with RMB 24,171 million of contract value



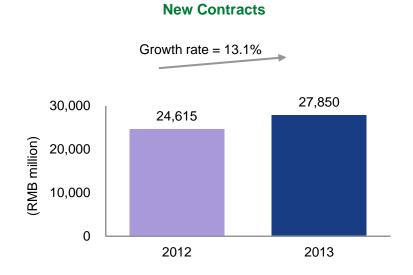


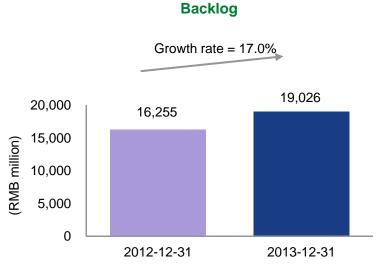
New quayside container crane export to Australia



The first Drilling platform constructed by ZPMC successfully launched

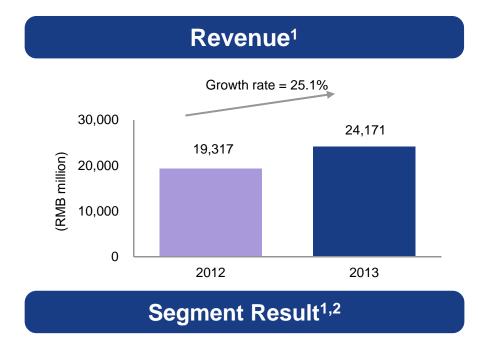
New Contracts and Backlog

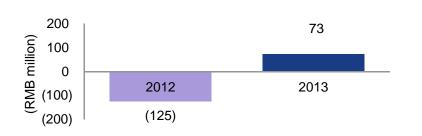




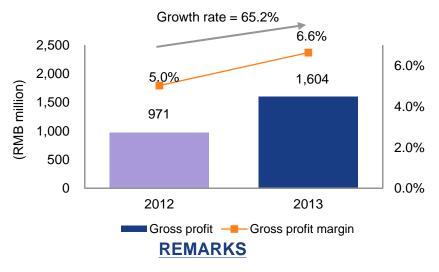


Heavy Machinery Manufacturing - Financial Performance





Gross Profit¹



- ◆ The increase in revenue was primarily attributable to the development of new business and new products in 2013
- ◆ Gross profit margin increased to 6.6% from 5.0%. The increased gross profit margin was mainly attributable to certain projects with higher gross profit margin

- 1 All figures are before elimination of inter-segment transactions and unallocated costs
- Segment result = revenue cost of sales selling and marketing expenses administrative expenses + other income/ (expenses), net



Capital Expenditure

Infrastructure Construction Business

 Mainly used in investments in BOT projects, purchases of machinery, equipments and vessels

Infrastructure
Design
Business

 Mainly used in the purchase of equipment

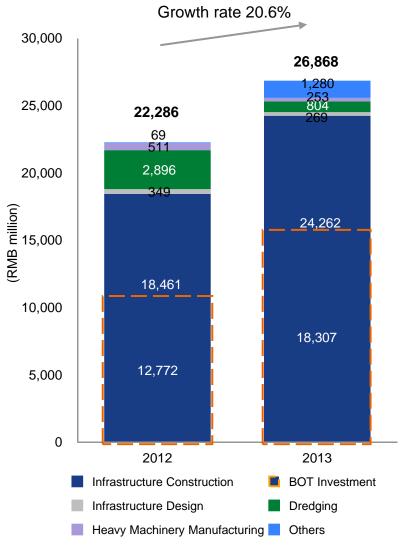
Dredging Business

 Mainly used in the purchase of new dredgers and upgrade of existing dredgers

Heavy
Machinery
Manufacturing
Business

 Mainly used for the completion of the existing building of plants

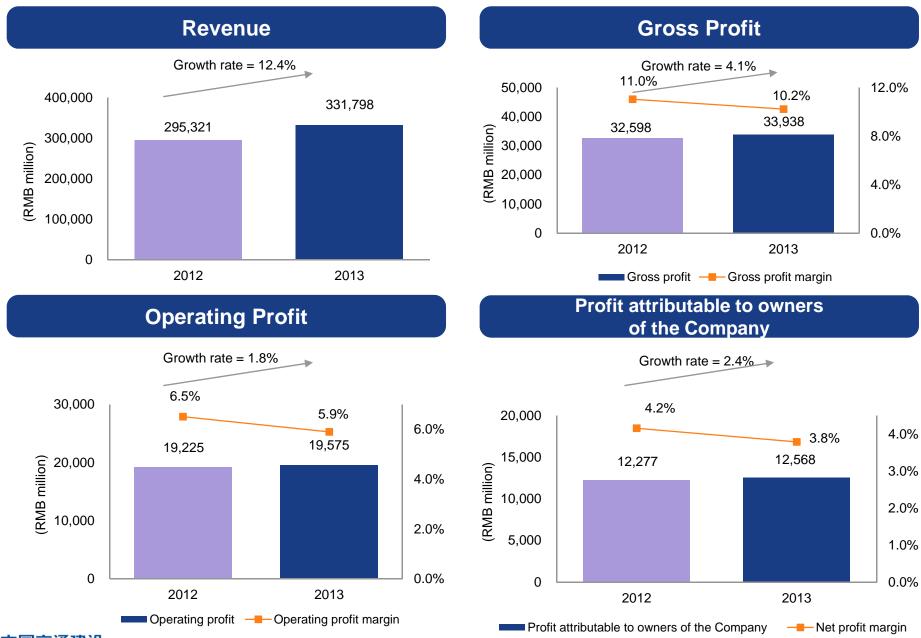
Capital expenditure



Note: Capital expenditure is implemented by means of both cash purchase and financial lease



Summary Income Statement Data



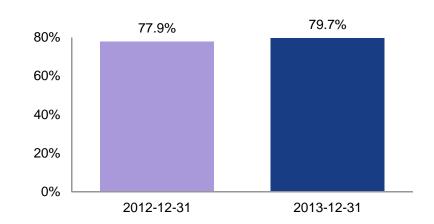
Summary Balance Sheet Data

| RMB millions | As at 2013-12-31 (Audited) | As at 2012-12-31 (Restated) | Change (%) |
|-------------------------------------|----------------------------|--------------------------------|------------|
| Non-Current Assets | 198,592 | 162,669 | 22.1% |
| Property, plant and equipment | 55,619 | 56,812 | (2.1%) |
| Intangible assets | 54,592 | 36,519 | 49.5% |
| Available-for-sale financial assets | 13,913 | 14,462 | (3.8%) |
| Trade and other receivables | 55,032 | 38,685 | 42.3% |
| Current Assets | 318,853 | 271,608 | 17.4% |
| Inventories | 32,850 | 27,113 | 21.2% |
| Trade and other receivables | 129,870 | 111,842 | 16.1% |
| Cash and cash equivalents | 81,238 | 67,503 | 20.3% |
| Total Assets | 517,445 | 434,277 | 19.2% |
| Non-current Liabilities | 107,869 | 83,978 | 28.4% |
| Borrowings | 99,157 | 75,058 | 32.1% |
| Current Liabilities | 304,735 | 254,186 | 19.9% |
| Trade and other payables | 198,064 | 165,972 | 19.3% |
| Borrowings | 87,818 | 69,187 | 26.9% |
| Total liabilities | 412,604 | 338,164 | 22.0% |
| Total Equity | 104,841 | 96,113 | 9.1% |

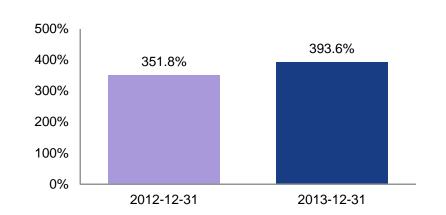


Summary Balance Sheet Data

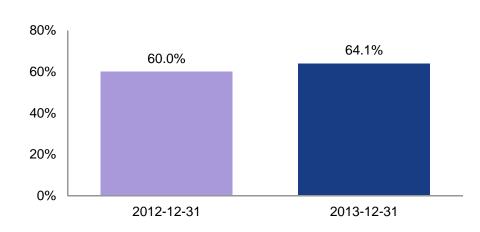




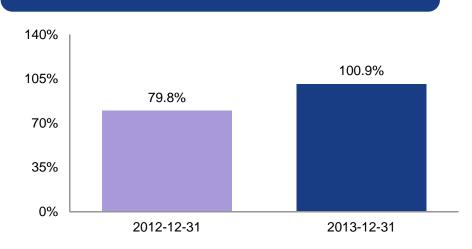
Total Liabilities/Net Assets



Total Debt/Total Capitalization¹



Net Debt/Net Assets



Note:

1 Capitalization includes total debt, minority interest and owner's equity



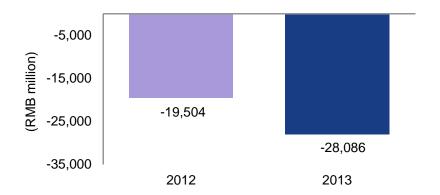
Summary Cash Flow Statement Data

2013

Cash Flow from Operating Activities

16,000 12,000 12,000 8,000 6,972

Cash Flow from Investing Activities

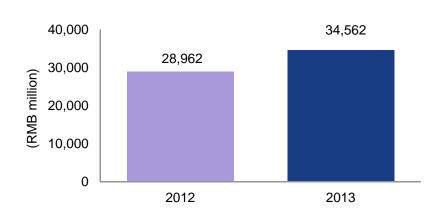


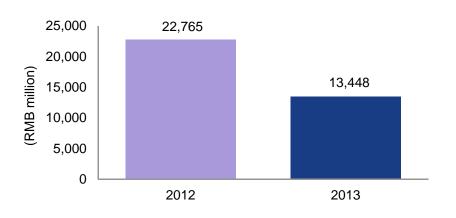
Cash Flow from Financing Activities

2012

0

Net Decrease in Cash and Cash Equivalents







Thank You

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