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If you are in any doubt about any of the contents of this circular or as to what action to take in relation to this circular, you should consult your stockbroker or other registered dealer in securities, bank manager, solicitor, professional accountant or other professional adviser.

If you have sold or transferred all your shares in **China Communications Construction Company Limited**, you should at once hand this circular together with the form of proxy to the purchaser or the transferee or to the bank, stockbroker or other agent through whom the sale or transfer was effected for transmission to the purchaser or the transferee.

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中國交通建設股份有限公司
CHINA COMMUNICATIONS CONSTRUCTION COMPANY LIMITED

(A joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 1800)

**PROPOSED RE-ELECTION OR ELECTION OF DIRECTORS;
AND
NOTICE OF EXTRAORDINARY GENERAL MEETING**

A notice convening the EGM of the Company to be held at CCCC Building, 85 De Sheng Men Wai Street, Xicheng District, Beijing, the PRC at 9:00 a.m. on Friday, 30 January 2026 is set out on pages EGM-1 to EGM-3 of this circular.

Whether or not you intend to attend the EGM, you are requested to complete and return the form of proxy in accordance with the instructions printed thereon not less than 24 hours before the time appointed for holding the EGM or any adjournment thereof (i.e. before 9:00 a.m. on Thursday, 29 January 2026). Completion and return of the form of proxy will not preclude you as a Shareholder from attending and voting in person at the EGM or at any adjourned meeting should you so wish.

13 January 2026

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DEFINITIONS

In this circular, unless the context otherwise requires, the following terms shall have the following meanings:

“A Share(s)”	domestic share(s) in the ordinary share capital of the Company with a nominal value of RMB1.00 each, which are listed on the Shanghai Stock Exchange under the stock code 601800 and traded in Renminbi
“Articles of Association”	the articles of association of the Company
“Board”	the board of directors of the Company
“Company”	China Communications Construction Company Limited, a joint stock limited company incorporated in the PRC with limited liability, the H Shares of which are listed on Hong Kong Stock Exchange under the stock code 1800 and the A Shares of which are listed on the Shanghai Stock Exchange under the stock code 601800
“Director(s)”	the director(s) of the Company
“EGM”	the first 2026 extraordinary general meeting of the Company to be held at CCCC Building, 85 De Sheng Men Wai Street, Xicheng District, Beijing, the PRC at 9:00 a.m. on Friday, 30 January 2026
“H Share(s)”	share(s) in the ordinary share capital of the Company with a nominal value of RMB1.00 each, which are listed on the Hong Kong Stock Exchange
“Hong Kong Listing Rules”	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited
“Hong Kong Stock Exchange”	The Stock Exchange of Hong Kong Limited
“Latest Practicable Date”	12 January 2026, being the latest practicable date for ascertaining certain information included herein before the publication of this circular
“PRC”	the People’s Republic of China and for the purposes of this circular, excluding Hong Kong Special Administrative Region, Macau Special Administrative Region and Taiwan
“RMB”	Renminbi, the lawful currency of the PRC
“Share(s)”	ordinary share(s) in the capital of the Company
“Shareholder(s)”	holder(s) of the Share(s)

LETTER FROM THE BOARD



中國交通建設股份有限公司
CHINA COMMUNICATIONS CONSTRUCTION COMPANY LIMITED
(A joint stock limited company incorporated in the People's Republic of China with limited liability)
(Stock Code: 1800)

Executive Directors

SONG Hailiang
ZHANG Bingnan
LIU Xiang

Registered Office:

85 De Sheng Men Wai Street
Xicheng District
Beijing 100088
the PRC

Independent Non-executive Directors

LIU Hui
CHAN Wing Tak Kevin
WU Guangqi
ZHOU Xiaowen

Principal Place of Business in Hong Kong:

Room 2805, 28th Floor
Convention Plaza Office Tower
1 Harbour Road, Wanchai
Hong Kong

13 January 2026

To the Shareholders,

Dear Sir or Madam,

**PROPOSED RE-ELECTION OR ELECTION OF DIRECTORS;
AND
NOTICE OF EXTRAORDINARY GENERAL MEETING**

I. INTRODUCTION

The purpose of this circular is to provide you with the notice of the EGM and all the information regarding the proposed re-election or election of Directors which is necessary in order to enable you to make an informed decision on whether to vote for or against the proposed resolution at the EGM.

LETTER FROM THE BOARD

II. PROPOSED RE-ELECTION OR ELECTION OF DIRECTORS

Reference is made to the announcement of the Company dated 12 January 2026 in relation to the proposed re-election or election of Directors.

The term of office of the current session of the Board has expired according to the Articles of Association, thus the Board considered and resolved to submit the proposals in relation to the re-election or election of the following persons (the “**Candidates for Directorship**”) as the members of the sixth session of the Board for consideration and approval by way of ordinary resolutions by the Shareholders at the EGM:

Name	Position in the Company	Proposals
SONG Hailiang	Executive Director	Re-elect to be an Executive Director
ZHANG Bingnan	Executive Director	Re-elect to be an Executive Director
LIU Xiang	Executive Director	Re-elect to be an Executive Director
GAO Chunlei	–	Elect to be a Non-executive Director
WU Aihong	–	Elect to be a Non-executive Director
CHAN Wing Tak Kevin	Independent Non-executive Director	Re-elect to be an Independent Non-executive Director
WANG Qingqin	–	Elect to be an Independent Non-executive Director
LIU Ruchen	–	Elect to be an Independent Non-executive Director

LETTER FROM THE BOARD

The biographical details of the above Candidates for Directorship are set out as below:

Executive Directors

Mr. Song Hailiang, born in 1965, Chinese nationality, is the secretary of the Party Committee and the chairman of the Board of the Company. He also serves as the secretary of the Party Committee and the chairman of China Communications Construction Group (Limited) (“**CCCCG**”). Mr. Song has extensive experience in corporate operation administration. He held positions as a member of the standing committee of the Party Committee, the vice president, the deputy secretary of the Party Committee, an executive Director and the president of the Company; the deputy secretary of the Party Committee, a director and the general manager of CCCC; the secretary of the Party Committee and the chairman of China Energy Engineering Group Co., Ltd.* (中國能源建設集團有限公司); and the secretary of the Party Committee and the chairman of China Energy Engineering Corporation Limited (中國能源建設股份有限公司). Mr. Song graduated from Wuhan Institute of Water Transportation Engineering with a major in port machinery design and manufacture. He later pursued studies in engineering management at Tianjin University and obtained a doctorate degree in management. He is a senior engineer. Mr. Song has been serving as the chairman of the Board of the Company since 23 July 2025.

Mr. Zhang Bingnan, born in 1972, Chinese nationality, is the deputy secretary of the Party Committee, an executive Director and the president of the Company. He also serves as the deputy secretary of the Party Committee, a director and the general manager of CCCC. Mr. Zhang has extensive experience in operation administration. He held positions as a member of the standing committee of the Party Committee and the deputy general manager of China Poly Group Corporation (中國保利集團有限公司); and the deputy secretary of the Party Committee, a director and the general manager of China Forestry Group Corporation* (中國林業集團有限公司). Mr. Zhang graduated from Beijing Normal University with a major in economic management. He later pursued studies in applied economics at Xi’an Jiaotong University and obtained a doctorate degree in economics. He is a senior economist. Mr. Zhang has been serving as the president of the Company since 30 June 2025, and as an executive Director of the Company since 23 July 2025.

Mr. Liu Xiang, born in 1968, Chinese nationality, is the deputy secretary of the Party Committee and an executive Director of the Company. He also serves as the deputy secretary of the Party Committee and an employee director of CCCC. Mr. Liu has extensive experience in corporate administration. He held positions as the inspector at the deputy director level of the Party mass work department, the deputy director of the Party mass work department and the secretary of the Youth League Committee of China Aerospace Science and Industry Corporation Limited (中國航天科工集團有限公司) (“**Aerospace Science and Industry Corporation**”), the chairman of the supervisory committee of Guizhou Aerospace Industry Co., Ltd. (貴州航天工業有限責任公司) and the director of the discipline inspection and supervision department, the deputy head of the Party disciplinary inspection group and the director of the human resource department of Aerospace Science and Industry Corporation. Mr. Liu graduated from Anhui Institute of Education majoring in Chinese. He later pursued studies at Renmin University of China and Beihang University, where he obtained a master’s degree in literature and arts and a master’s degree in business administration, respectively. He is a senior political engineer at the research institute level. Mr. Liu has been serving as an executive Director of the Company since June 2021.

LETTER FROM THE BOARD

Non-executive Directors

Mr. Gao Chunlei, born in 1966, Chinese nationality, is a full-time external director of state-owned enterprises and an external director of CCCG. He also serves as an independent non-executive director of Air China Limited and an external director of China Satellite Network Group Co., Ltd.* (中國衛星網絡集團有限公司). Mr. Gao has extensive experience in corporate operation and management and financial management. He held positions as the chief accountant, a member of the Party Committee, a director and the deputy secretary of the Party Committee of China Tower Corporation Limited (“**China Tower**”). Mr. Gao graduated from Beijing Institute of Posts and Telecommunications with a major in posts and telecommunications management engineering. He later pursued studies at ESC Rennes School of Business and obtained a doctorate degree in business administration. He is a senior economist. Mr. Gao has been serving as an external director of CCCG since January 2026.

Ms. Wu Aihong, born in 1968, Chinese nationality, is a full-time external director of state-owned enterprises, an external director of Sinochem Holdings Corporation Ltd. and an external director of China International Intellectual Group Co., Ltd. Ms. Wu possesses extensive experience in legal compliance and policy research. She previously served as assistant general manager, general counsel and chief compliance officer of State Power Investment Corporation Limited. Ms. Wu graduated from Peking University with a master’s degree in laws, majoring in science of civil law. She is a senior economist.

Independent Non-executive Directors

Mr. Chan Wing Tak Kevin, born in 1966, a resident of Hong Kong Special Administrative Region, is an independent non-executive Director of the Company, the vice president of Chinese Banking Association of Hong Kong and a member of the Chinese People’s Political Consultative Conference Guangdong Committee (中國人民政治協商會議廣東省委員會). He also serves as an independent non-executive director of TravelSky Technology Limited and Royale Home Holdings Limited, respectively, and concurrently holds memberships in the following committees under The Government of the Hong Kong Special Administrative Region: the Chief Executive’s Policy Unit Expert Group, the Independent Police Complaints Council, the Election Committee, the Listing Review Committee of Hong Kong Exchanges and Clearing Limited, the Investor and Financial Education Council of the Securities and Futures Commission of Hong Kong, etc. Mr. Chan has extensive experience in finance, securities and financial management. He held positions as the head of research division of Nomura International (Hong Kong) Limited in China and Hong Kong and the director of banking department thereof in Asia region; the head of China and Hong Kong Financial Department of CLSA Asia-Pacific Markets; and a senior advisor of KPMG China. Mr. Chan graduated from London School of Economics and Political Science with a master’s degree in economics and has qualification of Fellow Certified Practising Accountant in Australia. Mr. Chan has been serving as an independent non-executive Director of the Company since February 2022.

LETTER FROM THE BOARD

Mr. Wang Qingqin, born in 1964, Chinese nationality, possesses extensive experience in architectural design and technology management. He previously served as a member of the Party Committee and vice president of the China Academy of Building Research as well as a member of the Party Committee and deputy general manager of China Academy of Building Research Co., Ltd. Mr. Wang graduated from Harbin Institute of Civil Engineering and Architecture, majoring in architectural thermal energy engineering. He later pursued studies in corporate management at University of Science and Technology Beijing with a doctor's degree in management. He is a professor-grade senior engineer.

Mr. Liu Ruchen, born in 1963, Chinese nationality, is the independent director of China State Construction Engineering Corporation Ltd. Mr. Liu possesses extensive experience in engineering construction and corporate management. He previously served as a member of the standing committee of the Party Committee of China Railway Construction Corporation Co., Ltd., the vice president and a member of the standing committee of the Party Committee of China Railway Construction Corporation Limited, a member of the standing committee of the Party Committee of China Railway Construction Corporation as well as a member of the standing committee of the Party Committee and an executive director of China Railway Construction Corporation Limited. Mr. Liu graduated from the China PLA Railway Corps Academy (中國人民解放軍鐵道兵學院), majoring in engineering machinery. He later pursued studies in management science and engineering at Southwest Jiaotong University with a master's degree in management. He is a professorate senior engineer.

All the candidates for the Independent Non-executive Directors have confirmed that they have met the independence criteria under Rule 3.13 of the Hong Kong Listing Rules.

The Board (including the nomination committee of the Board) has reviewed the structure and composition of the Board, the qualifications, skills and experience, time commitment and contribution of the Candidates for Directorship with reference to the nomination principles and criteria set out in the policy for the nomination of Directors as well as the board diversity policy, and the independence of all candidates for independent non-executive Directors and has resolved on the re-election and election of the Candidates for Directorship, including the aforesaid candidates for independent non-executive Directors. The Board has assessed their independence and believed that they have complied with the independence guidelines as set out in Rule 3.13 of the Hong Kong Listing Rules, and are independent under the terms of the guidelines. The Board is of the view that such candidates for independent non-executive Directors have professional experience in various fields, including accounting, finance, infrastructure design, engineering construction, management etc., and will bring valuable business experience, knowledge and professionalism to the Board to promote efficient and effective functioning and diversity of the Company.

Each of the Candidates for Directorship confirmed that, save as disclosed above, as at the Latest Practicable Date (i) he/she did not hold any directorship in any other public companies, the securities of which are listed on any securities market in Hong Kong or overseas in the last three years; (ii) he/she is not related to any director, senior management or substantial or controlling Shareholders; (iii) he/she does not hold any position in the Company or any of its subsidiaries; and (iv) he/she does not have nor is deemed to have any interest in any shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)).

LETTER FROM THE BOARD

The Candidates for Directorship will be re-elected or elected as Directors subject to approval by the Shareholders at the EGM, and their terms of office will be three years following the Shareholders' approval at the EGM. Mr. Liu Hui, Mr. Wu Guangqi and Mr. Zhou Xiaoen will cease to be the independent non-executive Directors, and there are no disagreements between each of them and the Board and there is no other matter in relation to their retirement that needs to be brought to the attention of the Shareholders. The fifth session of the Board will continue to perform its duties until the sixth session of the Board is formed.

The emolument of the members of the sixth session of the Board will be determined in accordance with the Articles of Association and the remuneration policy of the Company.

Except for those stated in this announcement, there is no other information relating to the Candidates for Directorship to be disclosed pursuant to Rule 13.51(2) of the Listing Rules nor any matter which needs to be brought to the attention of the Shareholders.

Each of the proposals is submitted to the Shareholders for their consideration and approval as an ordinary resolution at the EGM.

III. THE EGM

A notice convening the EGM of the Company to be held at CCCC Building, 85 De Sheng Men Wai Street, Xicheng District, Beijing, the PRC at 9:00 a.m. on Friday, 30 January 2026 is set out on pages EGM-1 to EGM-3 of this circular.

Whether or not you intend to attend the EGM, you are requested to complete and return the form of proxy in accordance with the instructions printed thereon not less than 24 hours before the time appointed for holding the EGM or any adjournment thereof (i.e. before 9:00 a.m. on Thursday, 29 January 2026). Completion and return of the form of proxy will not preclude you as a Shareholder from attending and voting in person at the EGM or at any adjourned meeting should you so wish.

Any vote of the Shareholders at the EGM shall be taken by poll unless otherwise required by the Hong Kong Listing Rules. For purpose of ascertaining Shareholders' entitlement to attend and vote at the EGM, the register of members of the Company will be closed from Tuesday, 27 January 2026 to Friday, 30 January 2026 (both days inclusive), during which time no share transfers will be registered. In order to be valid, instrument of transfer accompanied by share certificates and other appropriate documents must be lodged with the Company's H Share registrar, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong no later than 4:30 p.m. Monday, 26 January 2026. Shareholders of the Company whose names appear on the register of members of the Company at the opening of business on 30 January 2026 are entitled to attend and vote at the EGM.

LETTER FROM THE BOARD

IV. RECOMMENDATION

The Board believes that the aforementioned resolutions are in the interests of the Company and the Shareholders as a whole. Accordingly, the Board recommends that all Shareholders vote in favour of the relevant resolutions to be proposed at the EGM as set out in the notice of the EGM as set out on page EGM-1 to EGM-3 of this circular.

By order of the Board

China Communications Construction Company Limited

LIU Zhengchang

Board Secretary

YU Jingjing

Company Secretary

* *For identification purpose only*

NOTICE OF THE EXTRAORDINARY GENERAL MEETING



中國交通建設股份有限公司
CHINA COMMUNICATIONS CONSTRUCTION COMPANY LIMITED
(A joint stock limited company incorporated in the People's Republic of China with limited liability)
(Stock Code: 1800)

NOTICE OF THE EXTRAORDINARY GENERAL MEETING

NOTICE IS HEREBY GIVEN that the extraordinary general meeting (the “**EGM**”) of China Communications Construction Company Limited (the “**Company**”) will be held at CCCC Building, 85 De Sheng Men Wai Street, Xicheng District, Beijing, the PRC at 9:00 a.m. on Friday, 30 January 2026 to consider and, if thought fit, to pass the following resolutions (unless otherwise indicated, capitalised terms used in this notice shall have the same meanings as those defined in the circular of the Company dated 13 January 2026):

Ordinary Resolutions (cumulative voting)

1. To consider and approve the proposed re-election or election of executive Directors and/or non-executive Directors with a term of office from the approval of the Shareholders at the EGM to the date of conclusion of the sixth session of the Board:
 - 1.1. To consider and approve the proposed re-election of Mr. Song Hailiang as an executive Director;
 - 1.2. To consider and approve the proposed re-election of Mr. Zhang Bingnan as an executive Director;
 - 1.3. To consider and approve the proposed re-election of Mr. Liu Xiang as an executive Director;
 - 1.4. To consider and approve the proposed election of Mr. Gao Chunlei as a non-executive Director;
and
 - 1.5. To consider and approve the proposed election of Ms. Wu Aihong as a non-executive Director.

NOTICE OF THE EXTRAORDINARY GENERAL MEETING

2. To consider and approve the proposed re-election or election of independent non-executive Directors with a term of office from the approval of the Shareholders at the EGM to the date of conclusion of the sixth session of the Board:
 - 2.1. To consider and approve the proposed re-election of Mr. CHAN Wing Tak Kevin as an independent non-executive Director;
 - 2.2. To consider and approve the proposed election of Mr. Wang Qingqin as an independent non-executive Director; and
 - 2.3. To consider and approve the proposed election of Mr. Liu Ruchen as an independent non-executive Director.

By order of the Board

China Communications Construction Company Limited

LIU Zhengchang

Board Secretary

YU Jingjing

Company Secretary

Beijing, the PRC

13 January 2026

As at the date of this announcement, the directors of the Company are SONG Hailiang, ZHANG Bingnan, LIU Xiang, LIU Hui[#], CHAN Wing Tak Kevin[#], WU Guangqi[#] and ZHOU Xiaowen[#].

[#] *Independent non-executive Director*

NOTICE OF THE EXTRAORDINARY GENERAL MEETING

Notes:

1. CLOSURE OF REGISTER OF MEMBERS AND ELIGIBILITY FOR ATTENDING THE EGM

For purpose of ascertaining Shareholders' entitlement to attend and vote at the EGM, the register of members of the Company will be closed from Tuesday, 27 January 2026 to Friday, 30 January 2026 (both days inclusive), during which time no share transfers will be registered. Instruments of transfer accompanied by share certificates and other appropriate documents must be lodged with the Company's H Share registrar, Computershare Hong Kong Investor Services Limited at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong no later than 4:30 p.m. on Monday, 26 January 2026. Shareholders of the Company whose names appear on the register of members of the Company at the opening of business on Friday, 30 January 2026 are entitled to attend the EGM.

2. PROXY

Every Shareholder who has the right to attend and vote at the EGM is entitled to appoint one or more proxies, whether or not they are members of the Company, to attend and vote on his behalf at the EGM.

A proxy shall be appointed by an instrument in writing. Such instrument shall be signed by the appointer or his attorney duly authorised in writing. If the appointer is a legal person, then the instrument shall be signed under a legal person's seal or signed by its director or an attorney duly authorised in writing. The instrument appointing the proxy shall be deposited at the Company's H Share registrar, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong, not less than 24 hours before the time appointed for the holding of the EGM (i.e. before 9:00 a.m. 29 January 2026). If the instrument appointing the proxy is signed by a person authorised by the appointer, the power of attorney or other document of authority under which the instrument is signed shall be notarised. The notarised power of attorney or other document of authority shall be deposited together and at the same time with the instrument appointing the proxy at the Company's H Share registrar. Return of a form of proxy will not preclude a Shareholder of the Company from attending in person and voting at the EGM if he so wishes.

If more than one proxy is appointed, such proxies shall only be entitled to vote by poll.

Shareholders or their proxies are required to produce their identification documents when attending the EGM.

3. OTHERS

The EGM is expected to last for around one hour. Shareholders and their proxies attending the meeting shall be responsible for their own travelling and accommodation expenses.

4. THE CUMULATIVE VOTING

The cumulative voting refers to the voting for the re-election or election of the Directors at the general meetings where each Share is entitled to the same number of votes which equals to the total number of the Directors to be elected, and the Shareholders may consolidate their voting rights when casting a vote or disperse the votes among several candidates.